

# Q1 2007 Results



May 9, 2007

Results Conference Call Presentation

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# AGENDA



- **Q1 2007 Highlights**
- Industry and Macro Environment
- Financial Results
- Q&A

## Q1 2007 HIGHLIGHTS

### Mixed Refining Environment

- Stronger global benchmark refining margins during 1Q07 partially offset by weaker USD
- Growing Greek products market for gasoline, automotive diesel, aviation and bunker fuels, but heating gasoil consumption sharply down (-19%) due to mild weather
- Crude prices dropping in the beginning of the year but recovering thereafter, with marginal effect on inventory valuation, compared to a significant €37m gain in 1Q06

### Improved Overall Operating Profitability – “Clean” Group EBITDA up by 3%

- Reported EBITDA and Net Income at €102m and €55m respectively
- Group “Clean” EBITDA at €100m, up 3% from 1Q06, driven by improvements in Petrochemicals and Power; “Clean” Net Income up 15% to €53m
- Core Refining, Supply & Trading results negatively affected by Aspropyrgos planned turnaround, lower heating gasoil sales and trading/risk management impact, while Opex was lower
- Greek Marketing performance weaker due to lower heating gasoil sales and retail margin pressure
- DEPA’s contribution to group results almost doubled (c€9m), following positive market dynamics

### Business Unit and Corporate Developments

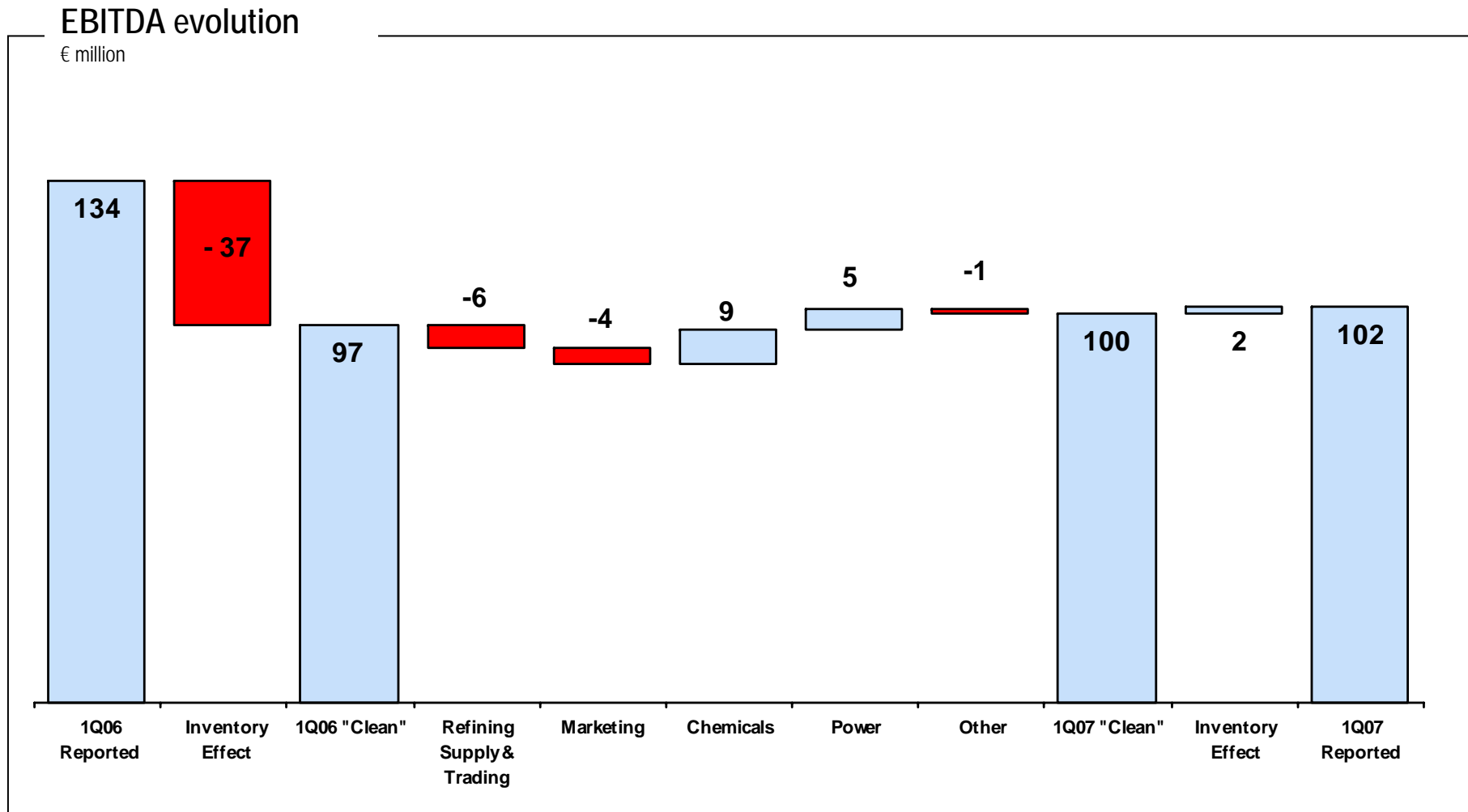
- Successful completion of the planned 3-week Aspropyrgos refinery turnaround
- Final Investment Decision for both refinery upgrade projects (Elefsina and Thessaloniki); progressing with long lead-time items orders and contracting strategy
- Libya drilling program ongoing, with initial discoveries under assessment by the JV; Egypt exploration activities for West Obayed focusing on data acquisition and interpretation.
- BEST-50 proceeding as planned: €40m expenditure covered, with €4-5m in savings opportunities identified as part of wave 1 of implementation

## GROUP KEY FINANCIALS – Q1 2007

| € million, IFRS             | 1Q07        | vs 1Q06    |
|-----------------------------|-------------|------------|
| Net Sales                   | 1,885       | -8%        |
| EBITDA                      | 102         | -24%       |
| <b>“Clean” EBITDA *</b>     | <b>100</b>  | <b>3%</b>  |
| Net Income                  | 55          | -25%       |
| <b>“Clean” Net Income *</b> | <b>53</b>   | <b>15%</b> |
| EPS (€)                     | 0.18        | -25%       |
| <b>“Clean” EPS (€) *</b>    | <b>0.17</b> | <b>15%</b> |
| ROACE (12-mth trailing)     | 8.2%        | -          |

(\*) Calculated as Reported less Inventory effect

# 2007 EBITDA EVOLUTION



Improved comparable performance driven by Petrochemicals & Power

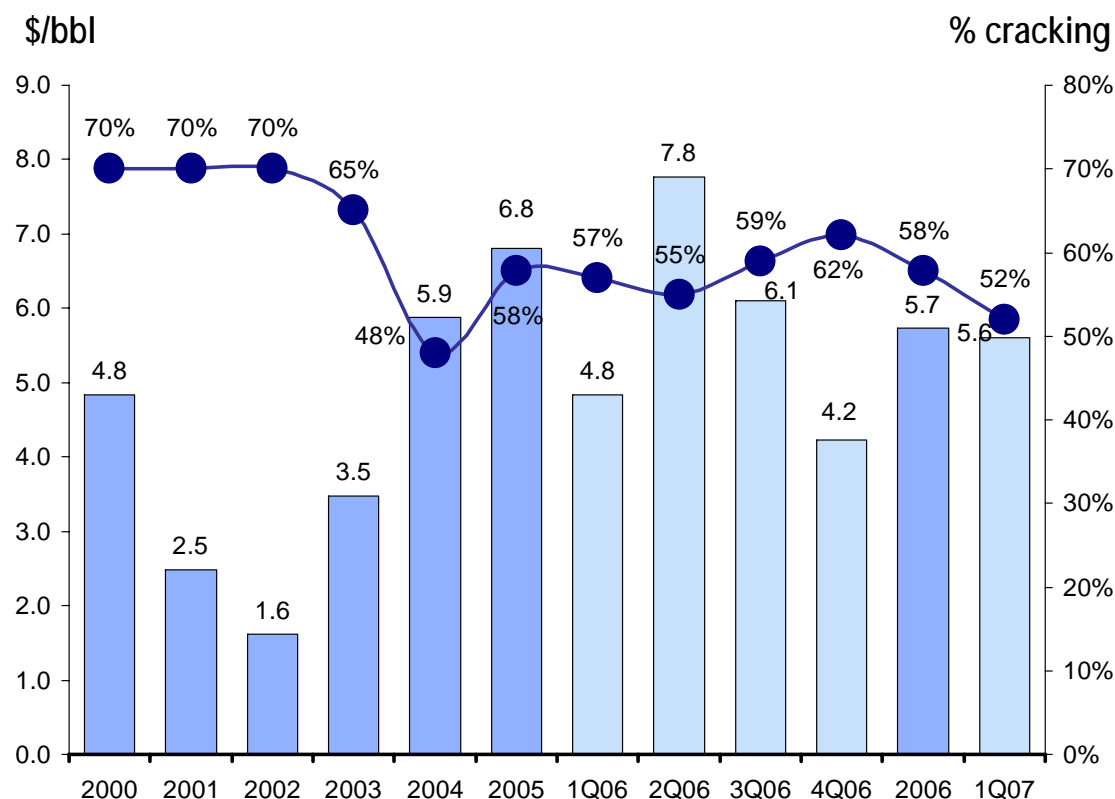
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# INDUSTRY AND MACRO ENVIRONMENT – REFINING MARGINS

Med Cracking Margins at Fob Med and % of HEP Volume from Cracking



- Higher 1Q07 cracking refinery margins (\$5.6/bbl vs \$4.8 in 1Q06) impact 52% of total refinery volume (Aspropyrgos shutdown)

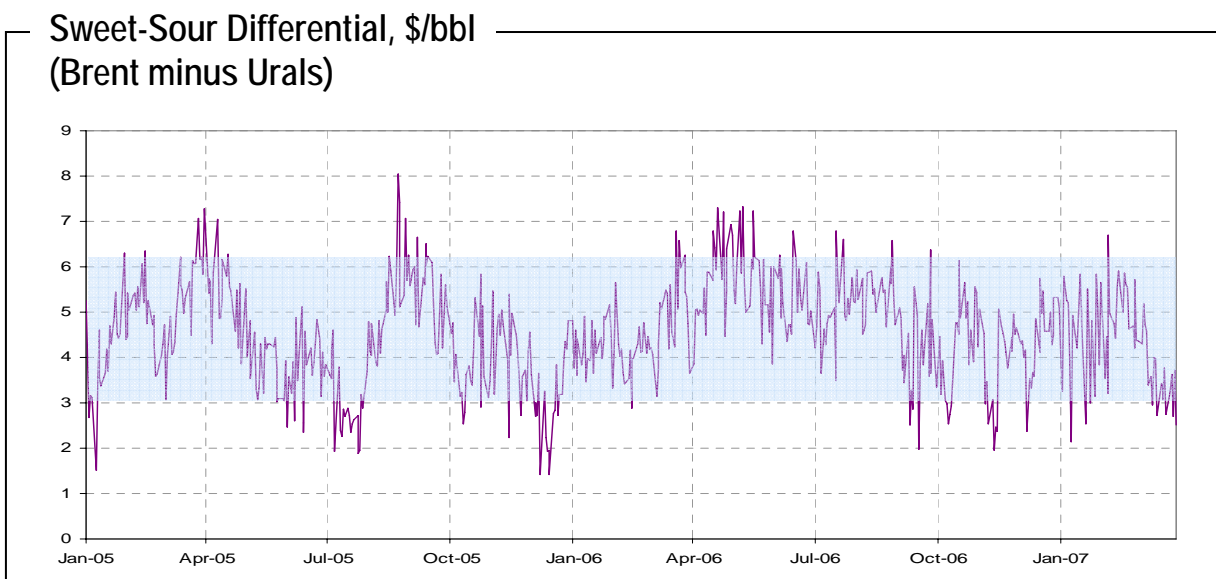
- Benchmark hydroskimming and topping margins also higher than 1Q06, by \$0.24/bbl and \$0.85/bbl, respectively

| (in \$/bbl)   | 1Q07  | 1Q06  |
|---------------|-------|-------|
| Cracking      | 5.61  | 4.85  |
| Hydroskimming | -0.42 | -0.66 |
| Topping       | -1.55 | -2.40 |

# INDUSTRY AND MACRO ENVIRONMENT – CRUDE PRICES

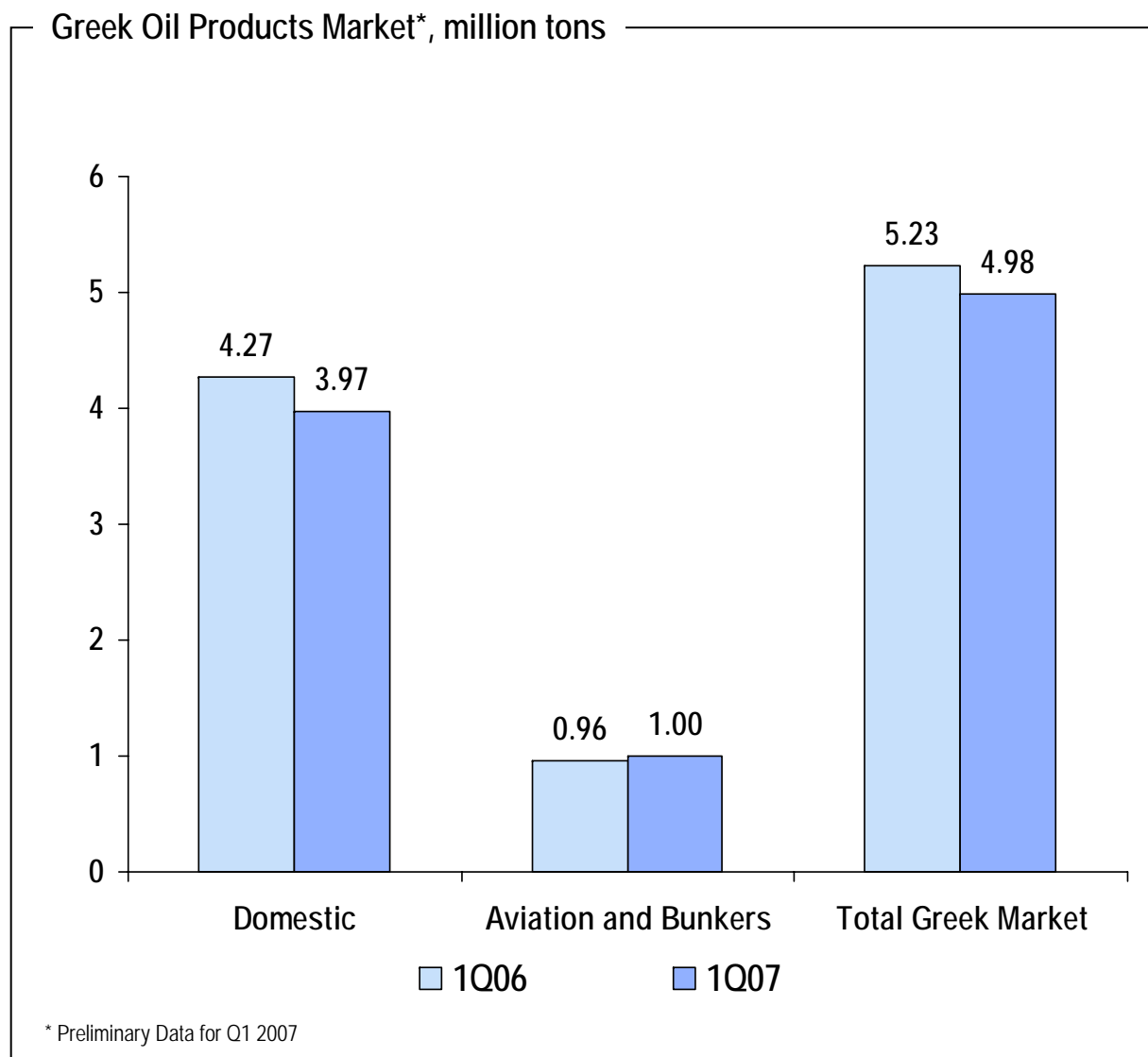


- Early January price drop followed by strong rally throughout most of 1Q07.



- Sweet - sour crude differential maintained at similar to 1Q06 high levels (\$4.38/bbl in 1Q07, vs \$4.46/bbl in 1Q06)

## INDUSTRY AND MACRO ENVIRONMENT – GREEK WHOLESALE MARKET



- Total Greek wholesale market down 4.8%, affected by lower Heating Gasoil consumption due to warm weather
  - Excluding Heating Gasoil, the rest of the market grew 3.2%
- Domestic market declined 6.9%, with:
  - Heating Gasoil down 18.6%,
  - LPG's down 5.9%
  - Gasoline up 2.3%
  - Automotive Diesel up 10.4%
  - Asphalt up 72.1%
- Aviation market up 12.4%
- Bunkers market up 3.4%

## INDUSTRY AND MACRO ENVIRONMENT – FOREIGN EXCHANGE



- Average EUR/USD rate at 1.3107 compared to 1.2020 in 1Q06 leads to lower realised EUR-denominated margins for the refining business
- USD-denominated loan revaluation gains not material as end-March '07 EUR/USD rate similar to end-2006 levels

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# Q1 2007 FINANCIAL RESULTS

## GROUP KEY INCOME STATEMENT FINANCIALS

| FULL YEAR<br>2006                    | IFRS FINANCIAL STATEMENTS<br>€ MILLION | 2006  | Q1<br>2007   | Δ%   |
|--------------------------------------|--|-------|--------------|------|
| <b>REPORTED INCOME STATEMENT</b>     |  |       |              |      |
| 8,122                                | NET SALES                              | 2,058 | <b>1,885</b> | -8%  |
| 502                                  | EBITDA                                 | 134   | <b>102</b>   | -24% |
| 358                                  | EARNINGS BEFORE TAX                    | 107   | <b>70</b>    | -35% |
| 260                                  | NET INCOME                             | 72    | <b>55</b>    | -25% |
| <b>"CLEAN" RESULTS<sup>(1)</sup></b> |  |       |              |      |
| 526                                  | "CLEAN" EBITDA                         | 97    | <b>100</b>   | 3%   |
| 382                                  | "CLEAN" EBT                            | 70    | <b>68</b>    | -3%  |
| 277                                  | "CLEAN" NET INCOME                     | 46    | <b>53</b>    | 15%  |
| <b>KEY RATIOS</b>                    |  |       |              |      |
| 0.85                                 | NET EARNINGS PER SHARE (€/ SHARE)      | 0.24  | <b>0.18</b>  | -25% |
| 0.91                                 | "CLEAN" EPS (€/ SHARE)                 | 0.15  | <b>0.17</b>  | 15%  |
| 8.7%                                 | ROACE % - LAST 12M                     | 13.3% | <b>8.2%</b>  | -    |
| 11.7%                                | ROE% - LAST 12M                        | 16.2% | <b>10.2%</b> | -    |

*(1) Net of Inventory effect*

# Q1 2007 FINANCIAL RESULTS

## GROUP KEY BALANCE SHEET, CASHFLOW INDICATORS

| FULL YEAR<br>2006              | IFRS FINANCIAL STATEMENTS<br>€ MILLION     | 2006  | Q1    |      |
|--------------------------------|--|-------|-------|------|
|                                |  |       | 2007  | Δ%   |
| <b>BALANCE SHEET/ CASHFLOW</b> |  |       |       |      |
| 3,442                          | CAPITAL EMPLOYED                           | 3,261 | 3,425 | 5%   |
| 145                            | CAPITAL EXPENDITURE                        | 17    | 33    | 88%  |
| 357                            | OPERATING CASH FLOW MEASURE <sup>(1)</sup> | 116   | 69    | -41% |
| -150                           | FREE CASHFLOW                              | -204  | 60    | -    |
| -344                           | NET CASH FLOW                              | -230  | 49    | -    |
| 1,044                          | NET DEBT                                   | 930   | 995   | 7%   |
| <b>KEY RATIOS</b>              |  |       |       |      |
| 31%                            | DEBT / (DEBT + EQUITY) RATIO               | 29%   | 30%   | -    |
| 29%                            | CAPEX AS % OF EBITDA                       | 13%   | 32%   | -    |

(1) Calculated as EBITDA less CAPEX

## Q1 2007 FINANCIAL RESULTS SEGMENTAL ANALYSIS

| €M                                 | Q1 2007         |            |             |                |              |                   | TOTAL       |
|------------------------------------|-----------------|------------|-------------|----------------|--------------|-------------------|-------------|
|                                    | REFINING<br>S&T | MARKETING  | PETCHEMS    | GAS<br>& POWER | OTHERS       | INTER-<br>SEGMENT |             |
| NET SALES                          | 1,775.6         | 516.9      | 101.7       | 38.0           | 3.0          | -550.4            | 1,884.7     |
| EBITDA                             | 74.2            | 11.7       | 14.3        | 9.2            | -7.5         | -0.2              | 101.7       |
| <b>EBIT</b>                        | <b>58.4</b>     | <b>4.6</b> | <b>10.0</b> | <b>9.4</b>     | <b>-8.2</b>  | <b>-0.2</b>       | <b>74.0</b> |
| EBT (INCL. INCOME FROM ASSOCIATES) | 49.7            | 1.8        | 10.0        | 16.8           | -8.1         | -0.2              | 70.1        |
| CAPITAL EXPENDITURE                | 19.4            | 10.0       | 0.1         | 0.1            | 3.1          | 0.0               | 32.6        |
| <b>OPERATING CASHFLOW MEASURE</b>  | <b>54.8</b>     | <b>1.7</b> | <b>14.3</b> | <b>9.1</b>     | <b>-10.6</b> | <b>-0.2</b>       | <b>69.1</b> |

### PERCENTAGE CONTRIBUTION OF EACH BUSINESS SEGMENT

|                                    | Q1 2007         |           |            |                |             |                   | TOTAL       |
|------------------------------------|-----------------|-----------|------------|----------------|-------------|-------------------|-------------|
|                                    | REFINING<br>S&T | MARKETING | PETCHEMS   | GAS<br>& POWER | OTHERS      | INTER-<br>SEGMENT |             |
| NET SALES                          | 94%             | 27%       | 5%         | 2%             | 0%          | -29%              | 100%        |
| EBITDA                             | 73%             | 11%       | 14%        | 9%             | -7%         | 0%                | 100%        |
| <b>EBIT</b>                        | <b>79%</b>      | <b>6%</b> | <b>14%</b> | <b>13%</b>     | <b>-11%</b> | <b>0%</b>         | <b>100%</b> |
| EBT (INCL. INCOME FROM ASSOCIATES) | 71%             | 3%        | 14%        | 24%            | -12%        | 0%                | 100%        |
| CAPITAL EXPENDITURE                | 59%             | 31%       | 0%         | 0%             | 9%          | 0%                | 100%        |
| <b>OPERATING CASHFLOW MEASURE</b>  | <b>79%</b>      | <b>2%</b> | <b>21%</b> | <b>13%</b>     | <b>-15%</b> | <b>0%</b>         | <b>100%</b> |

# Q1 2007 FINANCIAL RESULTS

## REFINING, SUPPLY & TRADING

| FULL YEAR<br>2006     | IFRS FINANCIAL STATEMENTS<br>€ MILLION                    | Q1    |       |      |
|-----------------------|---|-------|-------|------|
|                       |   | 2006  | 2007  | Δ%   |
| <b>KEY FINANCIALS</b> |   |       |       |      |
| 16,977                | SALES VOLUME - KT   | 4,380 | 4,450 | 2%   |
| 7,693                 | NET SALES   | 1,992 | 1,776 | -11% |
| 373                   | EBITDA  | 115   | 74    | -35% |
| 292                   | EBIT  | 92    | 58    | -37% |
| 316                   | "CLEAN" EBIT <sup>(1)</sup>                               | 55    | 56    | 2%   |
| 81                    | CAPITAL EXPENDITURE                                       | 10    | 19    | 102% |
| 292                   | OPERATING CASH FLOW MEASURE                               | 105   | 55    | -48% |
| <b>KEY INDICATORS</b> |   |       |       |      |
| 66.1                  | AVERAGE BRENT CRUDE PRICE - \$/bbl                        | 62.7  | 58.6  | -7%  |
| 5.73                  | AVERAGE REFINERY MARGIN<br>(FOB MED COMPLEX 50/50 \$/bbl) | 4.85  | 5.61  | 16%  |
| 1.26                  | AVERAGE EURO / DOLLAR RATE (€1 =)                         | 1.20  | 1.31  | 9%   |

(1) EBIT net of Associates and Inventory effect

## Q1 2007 FINANCIAL RESULTS

### REFINING, SUPPLY & TRADING – GREECE

| FULL YEAR<br>2006 | IFRS FINANCIAL STATEMENTS<br>€ MILLION | Q1    |       |      |
|-------------------|--|-------|-------|------|
|                   |  | 2006  | 2007  | Δ%   |
|                   | <u>GREECE</u>                          |       |       |      |
| 15,898            | VOLUME - KT                            | 4,143 | 4,157 | 0%   |
| 7,183             | SALES                                  | 1,880 | 1,663 | -12% |
| 345               | EBITDA                                 | 106   | 69    | -35% |
| 275               | EBIT                                   | 85    | 55    | -36% |
| 299               | "CLEAN" EBIT <sup>(1)</sup>            | 48    | 53    | 10%  |
| 274               | EBT                                    | 94    | 47    | -50% |
| 75                | CAPEX                                  | 9     | 19    | 108% |

(1) EBIT net of Associates and Inventory effect

- Lower domestic market sales volume as heating gasoil sales down due to warm weather (-16%)
- Auto diesel and gasoline sales up 10% and 13%, respectively, resulting in wholesale market share gains for both products
- Reported results reflect lower inventory gains vs 1Q06. Adjusted for this, "Clean" EBIT post a 10% improvement
- Results negatively affected by Aspropyrgos planned turnaround, lower heating gasoil sales and trading/risk management impact, while Opex was lower than in 1Q06

## Q1 2007 FINANCIAL RESULTS

### REFINING, SUPPLY & TRADING – INTERNATIONAL

| FULL YEAR<br>2006 | IFRS FINANCIAL STATEMENTS<br>€ MILLION | Q1   |      |      |
|-------------------|--|------|------|------|
|                   |  | 2006 | 2007 | Δ%   |
|                   | <u>INTERNATIONAL</u>                   |      |      |      |
| 1,079             | VOLUME - KT                            | 237  | 293  | 24%  |
| 510               | SALES                                  | 112  | 113  | 1%   |
| 28                | EBITDA                                 | 9    | 5    | -41% |
| 17                | EBIT                                   | 7    | 4    | -49% |
| 24                | EBT                                    | 8    | 3    | -61% |
| 6                 | CAPEX                                  | 0    | 0    | -    |

- Higher sales volume in domestic (+18%) and exports (+35%)
- Results negatively affected by lower realised margins, due to an unfavourable market backdrop in terms of FX, exports and prices

## Q1 2007 FINANCIAL RESULTS

### REFINING AND SUPPLY & TRADING EBITDA KEY FACTORS

#### *Lower operating performance due to planned Aspropyrgos turnaround and unseasonably warm winter*

##### Global Environment's Impact

- + Stronger benchmark refining margins, with positive impact on profits
- Sharp drop of crude prices during January lead to lower inventory gain compared to 1Q06
- Weaker average EUR/USD rate leading to reduced realised EUR-denominated margins, thus offsetting benchmark margin positive impact

-€31m impact on reported results vs 1Q06

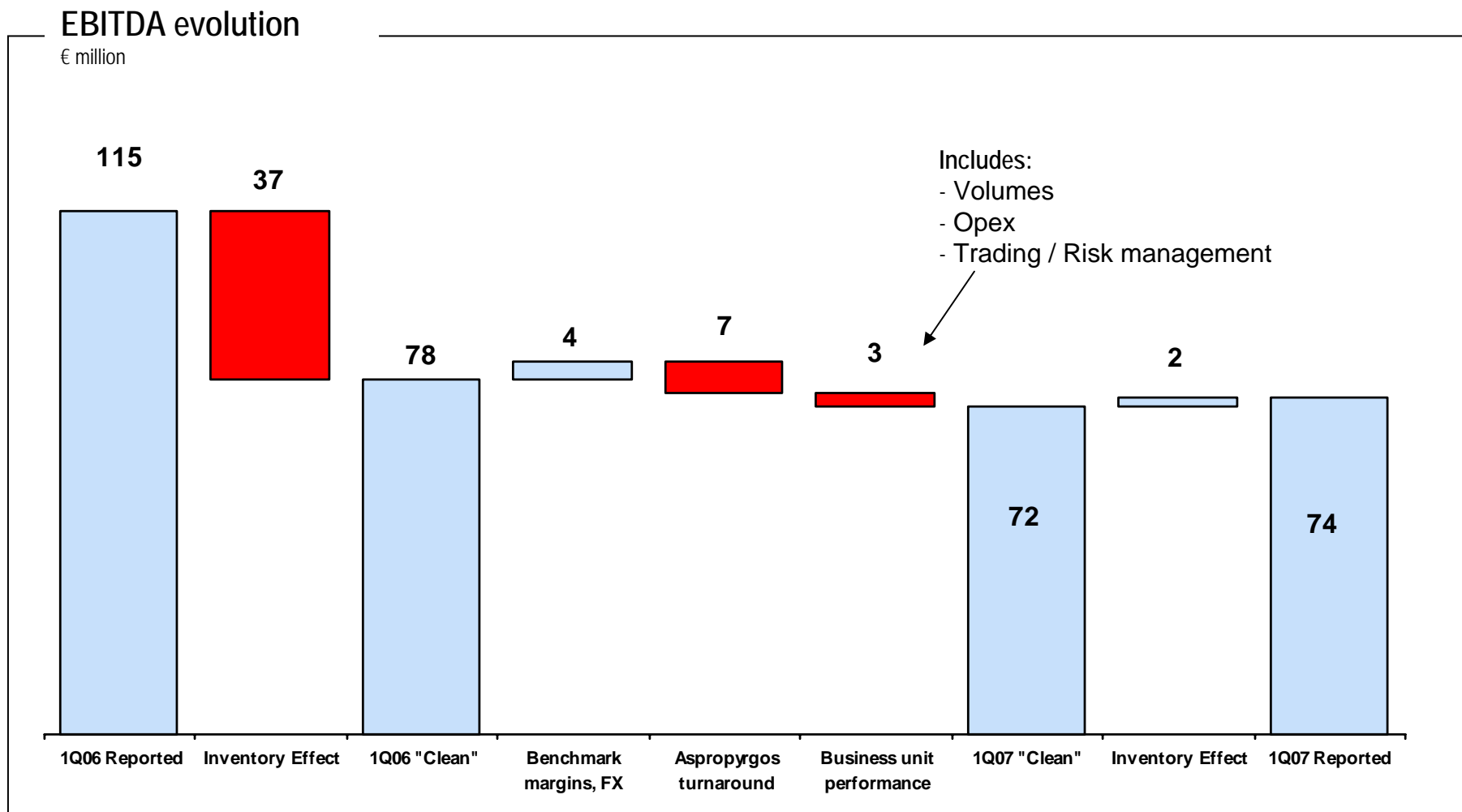
##### Operations Impact

- + Higher sales of gasoline, automotive diesel and asphalt in the domestic market
- + Increased exports for most products
- + Containment of operating cost
- + Realisation of 2006 contango trades benefit
- Lower heating gasoil sales due to warm weather
- Aspropyrgos planned 3-week turnaround
- Risk management transactions

-€10m impact on reported results vs 1Q06

# Q1 2007 FINANCIAL RESULTS

## REFINING AND SUPPLY & TRADING EBITDA EVOLUTION



**“Clean” EBITDA marginally down, mainly due to Aspropyrgos 3-week turnaround**

# Q1 2007 FINANCIAL RESULTS

## MARKETING

| FULL YEAR<br>2006     | IFRS FINANCIAL STATEMENTS<br>€ MILLION | Q1    |       |      |
|-----------------------|--|-------|-------|------|
|                       |  | 2006  | 2007  | Δ%   |
| <b>KEY FINANCIALS</b> |  |       |       |      |
| 4,788                 | SALES VOLUME - KT                      | 1,201 | 1,168 | -3%  |
| 2,363                 | NET SALES <sup>(1)</sup>               | 588   | 517   | -12% |
| 75                    | EBITDA                                 | 16    | 12    | -29% |
| 46                    | EBIT                                   | 10    | 5     | -52% |
| 62                    | CAPITAL EXPENDITURE                    | 8     | 10    | 32%  |
| 13                    | OPERATING CASH FLOW<br>MEASURE         | 9     | 2     | -81% |
| <b>KEY INDICATORS</b> |  |       |       |      |
| 1,493                 | PETROL STATIONS                        | 1,482 | 1,495 | 1%   |

(1) Net sales excluding sales and consumption taxes

# Q1 2007 FINANCIAL RESULTS

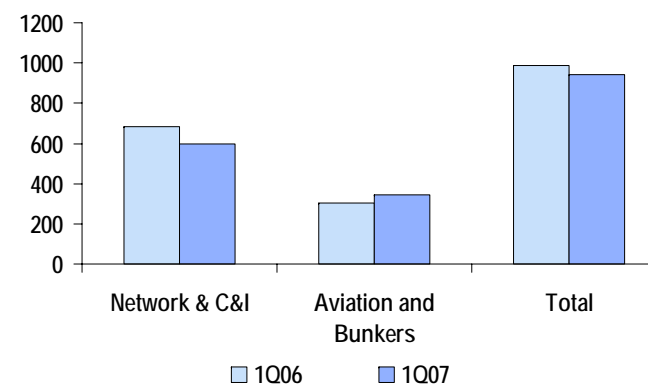
## MARKETING - DOMESTIC

### Key Financials

| FULL YEAR 2006        | IFRS FINANCIAL STATEMENTS<br>€ MILLION | 2006  | Q1 2007 | Δ%   |
|-----------------------|--|-------|---------|------|
| <b>GREEK MARKET</b>   |  |       |         |      |
| 3,985                 | VOLUME - KT                            | 1,022 | 989     | -3%  |
| 1,880                 | NET SALES                              | 479   | 405     | -16% |
| 47                    | EBITDA                                 | 10    | 5       | -47% |
| 31                    | EBIT                                   | 7     | 1       | -79% |
| 27                    | EBT                                    | 6     | 0       | -97% |
| 21                    | CAPEX                                  | 5     | 3       | -50% |
| 320                   | CAPITAL EMPLOYED                       | 319   | 324     | 2%   |
| <b>KEY INDICATORS</b> |  |       |         |      |
| 1,274                 | PETROL STATIONS                        | 1,308 | 1,270   | -3%  |

- Lower Heating Gasoil sales (-22%) drive sales volume down, despite improved auto diesel and gasoline sales, as well as increased bunkers sales
- January prices drop and aggressive pricing by competition lead to lower realised retail margins during the quarter

### Domestic Market Sales Volume (000 MT)



### EKO Petrol Station Network

|              | 31/03/06     | 31/12/06     | 31/03/07     |
|--------------|--------------|--------------|--------------|
| <b>COCO</b>  | 7            | 10           | 11           |
| <b>CODO</b>  | 198          | 220          | 232          |
| <b>DODO</b>  | 1.103        | 1.044        | 1.027        |
| <b>Total</b> | <b>1.308</b> | <b>1.274</b> | <b>1.270</b> |

# Q1 2007 FINANCIAL RESULTS

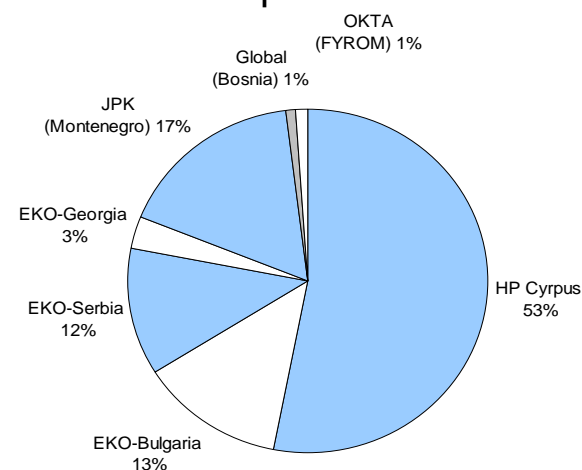
## MARKETING - INTERNATIONAL

### Key Financials

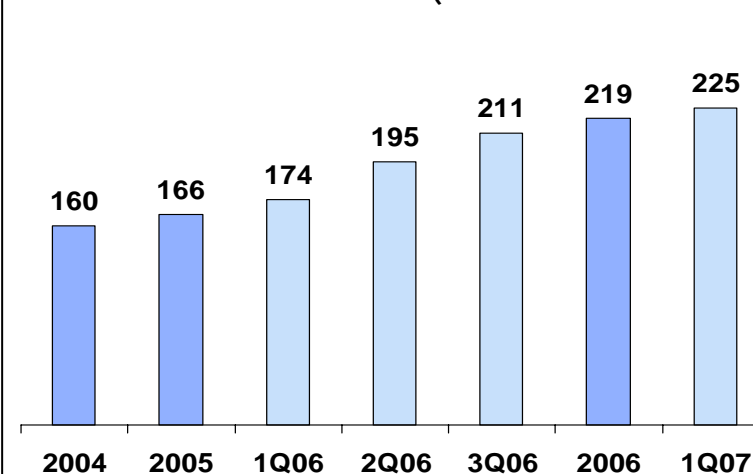
| FULL YEAR 2006        | IFRS FINANCIAL STATEMENTS<br>€ MILLION | 2006 | Q1 2007 | Δ%   |
|-----------------------|--|------|---------|------|
| <b>INTERNATIONAL</b>  |  |      |         |      |
| 803                   | VOLUME - KT                            | 179  | 179     | 0%   |
| 483                   | SALES                                  | 109  | 112     | 3%   |
| 28                    | EBITDA                                 | 6    | 6       | -1%  |
| 15                    | EBIT                                   | 3    | 3       | -    |
| 17                    | EBT                                    | 2    | 2       | -    |
| 41                    | CAPEX                                  | 3    | 7       | 196% |
| 201                   | CAPITAL EMPLOYED                       | 185  | 206     | 11%  |
| <b>KEY INDICATORS</b> |  |      |         |      |
| 219                   | PETROL STATIONS                        | 174  | 225     | 29%  |
| 8.2                   | ATP (M <sup>3</sup> PER DAY)           | 7.8  | 7.8     | 0%   |

- 6 new petrol stations in 1Q 2007
- Network sales up 17%, with all markets posting volume gains. However, volume losses due to commercial clients with low profitability, and weak heating gasoil sales
- Volume and margin improvements lead to EBITDA positive operations in all markets, particularly in Serbia and Bulgaria

### Retail Sales Volume Split



### Number of Petrol Stations (International Network)



# Q1 2007 FINANCIAL RESULTS

## PETROCHEMICALS

| FULL YEAR<br>2006                          | IFRS FINANCIAL STATEMENTS<br>€ MILLION | Q1   |      |      |
|--|--|------|------|------|
|  |  | 2006 | 2007 | Δ%   |
| <b>KEY FINANCIALS</b>                      |  |      |      |      |
| 419  | SALES VOLUME - KT                      | 100  | 119  | 19%  |
| 355  | NET SALES                              | 83   | 102  | 22%  |
| 39   | EBITDA                                 | 5    | 14   | 193% |
| 22   | EBIT                                   | 1    | 10   | 922% |
| 1  | CAPITAL EXPENDITURE                    | 0    | 0    | -    |
| 38   | OPERATING CASH FLOW MEASURE            | 5    | 14   | 206% |
| <b>INTERNATIONAL PROFIT MARGINS (€/ T)</b> |  |      |      |      |
| 242  | POLYPROPYLENE                          | 266  | 256  | -4%  |
| 50   | PVC                                    | 57   | 41   | -28% |

**Strong performance driven by the Polypropylene business**

# Q1 2007 FINANCIAL RESULTS

## POWER GENERATION & TRADING

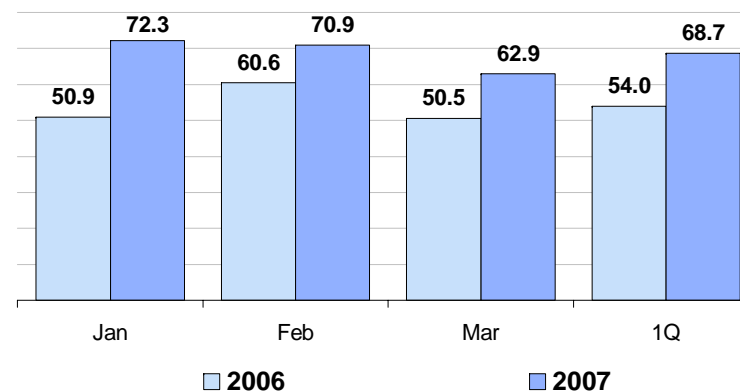
### Key Financials

| Power Generation and Trading | FULL YEAR<br>2006 | 1Q06 | 1Q07 |
|------------------------------|-------------------|------|------|
| Power Sales, GWh             | 1,905             | 434  | 477  |
| Turnover, €m                 | 145               | 28   | 38   |
| EBITDA, €m                   | 31                | 5    | 10   |

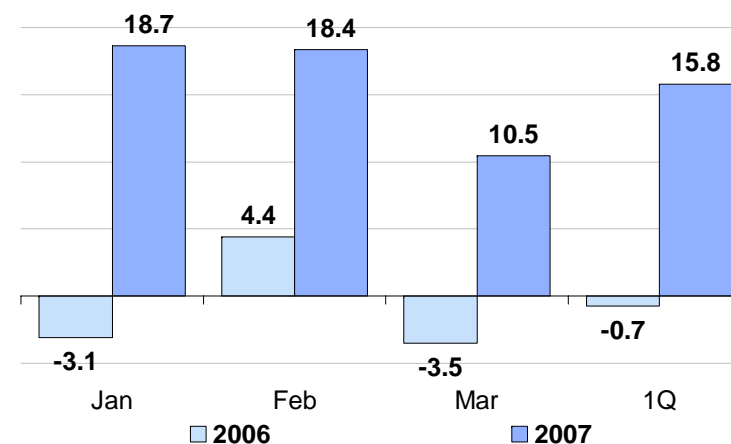
#### • Power Generation:

- Strong 1Q for power generation with load factor of 59% and improved spark spread reflected in EBITDA of €10 m (vs €5m)
- Refinancing of construction loan completed with clear P&L and cashflow benefits for the company

### System Marginal Price, €/MWh



### Spark Spread, €/MWh



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- **Q&A**